



## Capital Improvement Plan Fiscal Years 2019-2028

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**TOWN OF HIGHLAND PARK, TEXAS**  
**CAPITAL PROJECTS FUND**  
**FISCAL YEARS 2019-2028**

Project/Funding Source	2017-18	2018-19	2019-20	2020-21	2021-22
<b>Beginning Balance</b>	\$ 5,924,898	\$ 4,454,947	\$ 5,066,017	\$ 5,348,695	\$ 5,948,161
<b>Annual Project Funding</b>					
General Fund CIP Transfer	\$ 1,119,220	\$ 1,142,724	\$ 1,166,721	\$ 1,191,222	\$ 1,216,238
Solid Waste Fund 5% Solid Waste Transfer	71,700	73,000	73,730	74,467	75,212
Utility Fund 5% W&S Transfer	493,200	521,167	526,379	531,643	536,959
Supplemental General Fund Transfer	448,390	124,886	313,451	63,513	99,133
Increased CIP Revenue from Growth in Property Values - 2014	342,651	342,651	342,651	342,651	342,651
Increased CIP Revenue from Growth in Property Values - 2015	705,188	705,188	705,188	705,188	705,188
Increased CIP Revenue from Growth in Property Values - 2016	360,441	360,441	360,441	360,441	360,441
Contributions - DART	1,557,400	1,604,122	471,060	1,752,868	1,805,454
Intergovernmental Revenue	1,391,807	100,000	489,000	200,000	100,000
Transfer from DPS Technology Fund	79,222	83,000	85,490	88,055	90,696
Interest Revenue	96,000	111,374	140,190	147,257	196,744
<b>Total Annual Project Funding</b>	<b>\$ 6,665,219</b>	<b>\$ 5,168,553</b>	<b>\$ 4,674,301</b>	<b>\$ 5,457,305</b>	<b>\$ 5,528,716</b>
<b>Expenditures</b>					
Project 25 Public Safety Radio System	\$ 20,988	\$ 334,148	\$ 334,148	\$ 334,148	\$ 334,148
Fiber Connectivity to HPISD	-	100,000	-	-	-
Flippen Park Improvements	135,326	-	-	-	-
Tennis Court Reconstruction	247,138	200,000	200,000	-	-
Street Light Painting	25,000	25,000	25,000	25,000	25,000
Toll Road Parkway Renovation	195,340	-	-	-	-
Preston Road Parkway Improvements	154,034	150,000	150,000	-	-
Heating of Swimming Pool	100,000	-	-	-	-
Armstrong Parkway - Landscape, Lighting, and Irrigation Impr.	-	-	250,000	-	-
Park Renovation/Rehabilitation Program	185,000	237,920	197,029	203,334	209,841
Street Resurfacing & Miscellaneous Concrete	975,919	1,273,148	1,039,377	1,072,637	1,106,961
Livingston Avenue Rehabilitation	470,595	-	-	-	-
Preston Road Rehabilitation Phase II	2,663,478	-	474,000	-	-
Exall Lake Pedestrian Bridge	654,736	-	-	-	-
Street Condition Assessment	-	150,000	-	-	-
Armstrong Parkway Rehabilitation - Douglas to Preston (South Side)	-	391,600	-	-	-
Armstrong Parkway Rehabilitation - Preston Road to Town Limits	1,040,774	-	-	-	-
Armstrong Parkway Rehabilitation - Douglas to Preston (North Side)	-	1,174,667	-	-	-
Hillcrest Avenue Rehabilitation - Mockingbird to Abbott	-	-	1,196,794	-	-
Douglas Avenue Rehabilitation - Beverly to Potomac	-	-	-	888,063	-
Douglas Avenue Rehabilitation - Armstrong to Beverly	-	-	-	-	1,068,500
Overhill Drive Reconstruction - St. John to St. John	-	-	-	1,380,000	-
Wycliffe/Oaklawn & Herschel/Oaklawn Signal Improvements	-	-	-	425,000	-
Holland Drive Reconstruction - Town Limits to Westside	-	-	-	-	356,400
Westside Drive Reconstruction - Bordeaux to Lemmon	-	-	-	-	1,318,550
Abbott Avenue Rehabilitation - Armstrong to Harvard	-	-	-	-	-
Abbott Avenue Rehabilitation - Harvard to Mockingbird	-	-	-	-	-
Lomo Alto Drive Rehabilitation - Lorraine to Mockingbird	-	-	-	-	-
Lomo Alto Drive Rehabilitation - Lemmon to Lorraine	-	-	-	-	-
Armstrong Avenue Reconstruction - Lakeside Drive to Katy Trail	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 6,868,328</b>	<b>\$ 4,036,483</b>	<b>\$ 3,866,348</b>	<b>\$ 4,328,182</b>	<b>\$ 4,419,400</b>
<b>Transfers-Out</b>					
Storm Water Fund	\$ 1,100,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Project Personnel Costs	166,842	171,000	175,275	179,657	184,148
<b>Total Transfers-Out</b>	<b>\$ 1,266,842</b>	<b>\$ 521,000</b>	<b>\$ 525,275</b>	<b>\$ 529,657</b>	<b>\$ 534,148</b>
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$ 8,135,170</b>	<b>\$ 4,557,483</b>	<b>\$ 4,391,623</b>	<b>\$ 4,857,839</b>	<b>\$ 4,953,548</b>
<b>Ending Balance*</b>	<b>\$ 4,454,947</b>	<b>\$ 5,066,017</b>	<b>\$ 5,348,695</b>	<b>\$ 5,948,161</b>	<b>\$ 6,523,329</b>
<b>Construction Contingency</b>	<b>\$ 2,000,000</b>				
<b>Over(Under) Contingency</b>	<b>\$ 2,454,947</b>	<b>\$ 3,066,017</b>	<b>\$ 3,348,695</b>	<b>\$ 3,948,161</b>	<b>\$ 4,523,329</b>

\* Includes DPS Technology Fund Balance

\*\*Excludes FY 2017-18.

2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	Total**
\$ 6,523,329	\$ 8,792,325	\$ 11,089,704	\$ 13,528,934	\$ 13,736,003	\$ 15,233,878	\$ 4,454,947
\$ 1,241,779	\$ 1,267,856	\$ 1,294,481	\$ 1,321,665	\$ 1,349,420	\$ 1,377,758	\$ 12,569,864
75,964	76,724	77,491	78,266	79,049	79,839	763,742
542,329	547,752	553,230	558,762	564,350	569,994	5,452,565
100,491	96,877	87,717	72,386	50,193	20,402	1,029,049
342,651	342,651	342,651	342,651	342,651	342,651	3,426,510
705,188	705,188	705,188	705,188	705,188	705,188	7,051,880
360,441	360,441	360,441	360,441	360,441	360,441	3,604,410
1,859,618	1,915,406	1,972,868	-	-	-	11,381,396
100,000	100,000	100,000	100,000	-	-	1,289,000
93,417	96,220	99,106	102,080	105,142	108,296	951,502
220,033	276,758	334,193	395,173	400,350	437,797	2,659,869
\$ 5,641,911	\$ 5,785,873	\$ 5,927,366	\$ 4,036,612	\$ 3,956,784	\$ 4,002,366	\$ 50,179,787
\$ 334,148	\$ 334,148	\$ 334,148	\$ 334,148	\$ 334,148	\$ 334,148	\$ 3,341,480
-	-	-	-	-	-	100,000
-	-	-	-	-	-	-
-	-	-	-	-	-	400,000
25,000	25,000	25,000	25,000	25,000	25,000	250,000
-	-	-	-	-	-	-
-	-	-	-	-	-	300,000
-	-	-	-	-	-	-
-	-	-	-	-	-	250,000
216,556	223,486	230,638	238,018	245,635	253,495	2,255,952
1,142,384	1,178,940	1,216,666	1,255,599	1,295,778	1,337,243	11,918,733
-	-	-	-	-	-	-
-	-	-	-	-	-	474,000
-	-	-	-	-	-	-
-	-	-	-	-	-	150,000
-	-	-	-	-	-	391,600
-	-	-	-	-	-	-
-	-	-	-	-	-	1,174,667
-	-	-	-	-	-	1,196,794
-	-	-	-	-	-	888,063
-	-	-	-	-	-	1,068,500
-	-	-	-	-	-	1,380,000
-	-	-	-	-	-	425,000
-	-	-	-	-	-	356,400
-	-	-	-	-	-	1,318,550
1,116,075	-	-	-	-	-	1,116,075
-	1,183,449	-	-	-	-	1,183,449
-	-	1,133,376	-	-	-	1,133,376
-	-	-	1,423,512	-	-	1,423,512
-	-	-	-	-	3,300,000	3,300,000
\$ 2,834,163	\$ 2,945,023	\$ 2,939,828	\$ 3,276,277	\$ 1,900,561	\$ 5,249,886	\$ 35,796,151
\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 3,500,000
188,752	193,471	198,308	203,266	208,348	213,557	1,915,782
\$ 538,752	\$ 543,471	\$ 548,308	\$ 553,266	\$ 558,348	\$ 563,557	\$ 5,415,782
\$ 3,372,915	\$ 3,488,494	\$ 3,488,136	\$ 3,829,543	\$ 2,458,909	\$ 5,813,443	\$ 41,211,933
\$ 8,792,325	\$ 11,089,704	\$ 13,528,934	\$ 13,736,003	\$ 15,233,878	\$ 13,422,801	\$ 13,422,801
\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
\$ 6,792,325	\$ 9,089,704	\$ 11,528,934	\$ 11,736,003	\$ 13,233,878	\$ 11,422,801	\$ 11,422,801

**TOWN OF HIGHLAND PARK, TEXAS**  
**STORM WATER UTILITY FUND**  
**FISCAL YEARS 2019-2028**

Project/Funding Source	2017-18	2018-19	2019-20	2020-21	2021-22
<b>Beginning Balance</b>	<b>\$ 1,845,191</b>	<b>\$ 1,339,012</b>	<b>\$ 1,161,657</b>	<b>\$ 1,179,402</b>	<b>\$ 1,201,466</b>
<b>Revenues</b>					
Storm Water Charges	\$ 399,379	\$ 409,203	\$ 423,709	\$ 432,607	\$ 441,692
Interest Earnings	30,622	30,622	15,994	16,298	16,657
<b>Total Revenues</b>	<b>\$ 430,001</b>	<b>\$ 439,825</b>	<b>\$ 439,703</b>	<b>\$ 448,905</b>	<b>\$ 458,349</b>
Transfers - In	1,100,000	350,000	350,000	350,000	350,000
<b>Total Revenues &amp; Transfers - In</b>	<b>\$ 1,530,001</b>	<b>\$ 789,825</b>	<b>\$ 789,703</b>	<b>\$ 798,905</b>	<b>\$ 808,349</b>
<b>Expenditures</b>					
Supplies & Equipment	\$ 7,100	\$ 7,100	\$ 7,256	\$ 7,416	\$ 7,579
Services & Charges	90,580	96,480	98,603	100,772	102,989
<b>Total Operating Expenditures</b>	<b>\$ 97,680</b>	<b>\$ 103,580</b>	<b>\$ 105,859</b>	<b>\$ 108,188</b>	<b>\$ 110,568</b>
Capital Outlay:					
Connor Park Shoreline Stabilization & Silt Removal	\$ -	\$ -	\$ -	\$ -	\$ -
Stormwater Drainage Phase I	-	200,000	-	-	-
Master Plan & Improvements for Hackberry Creek	1,640,000	550,000	550,000	550,000	550,000
Drainage Improvements - Watershed in Northeast Area of Town	-	-	-	-	-
Armstrong Bridges (2) Rehabilitation	185,000	-	-	-	-
Potential Projects	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>\$ 1,825,000</b>	<b>\$ 750,000</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>
<b>Total Expenditures</b>	<b>\$ 1,922,680</b>	<b>\$ 853,580</b>	<b>\$ 655,859</b>	<b>\$ 658,188</b>	<b>\$ 660,568</b>
Transfers-Out	113,500	113,600	116,099	118,653	121,263
<b>Total Expenditures &amp; Transfers-Out</b>	<b>\$ 2,036,180</b>	<b>\$ 967,180</b>	<b>\$ 771,958</b>	<b>\$ 776,841</b>	<b>\$ 781,831</b>
<b>Ending Balance</b>	<b>\$ 1,339,012</b>	<b>\$ 1,161,657</b>	<b>\$ 1,179,402</b>	<b>\$ 1,201,466</b>	<b>\$ 1,227,984</b>

\* \*Excludes FY 2017-18.



2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	Total**
\$ 1,227,984	\$ 1,259,094	\$ 1,294,939	\$ 1,386,288	\$ 614,572	\$ 706,543	\$ 1,339,012
\$ 450,968 17,074	\$ 460,438 17,551	\$ 470,107 18,713	\$ 479,979 9,221	\$ 490,059 10,392	\$ 500,350 17,886	\$ 4,559,112 170,408
\$ 468,042	\$ 477,989	\$ 488,820	\$ 489,200	\$ 500,451	\$ 518,236	\$ 4,729,520
350,000	350,000	350,000	350,000	350,000	350,000	\$ 3,500,000
\$ 818,042	\$ 827,989	\$ 838,820	\$ 839,200	\$ 850,451	\$ 868,236	\$ 8,229,520
\$ 7,746 105,255	\$ 7,916 107,571	\$ 8,090 109,938	\$ 8,268 112,357	\$ 8,450 114,829	\$ 8,636 117,355	\$ 78,457 1,066,149
\$ 113,001	\$ 115,487	\$ 118,028	\$ 120,625	\$ 123,279	\$ 125,991	\$ 1,144,606
\$ - - 550,000 - - -	\$ - - 550,000 - - -	\$ - - 500,000 - - -	\$ 858,000 - - 500,000 - -	\$ - - - - 500,000 -	\$ - - - - - -	\$ 858,000 200,000 3,800,000 500,000 - 500,000
\$ 550,000	\$ 550,000	\$ 500,000	\$ 1,358,000	\$ 500,000	\$ -	\$ 5,858,000
\$ 663,001	\$ 665,487	\$ 618,028	\$ 1,478,625	\$ 623,279	\$ 125,991	\$ 7,002,606
123,931	126,657	129,443	132,291	135,201	138,175	1,255,313
\$ 786,932	\$ 792,144	\$ 747,471	\$ 1,610,916	\$ 758,480	\$ 264,166	\$ 8,257,919
\$ 1,259,094	\$ 1,294,939	\$ 1,386,288	\$ 614,572	\$ 706,543	\$ 1,310,613	\$ 1,310,613

**TOWN OF HIGHLAND PARK, TEXAS**  
**UTILITY FUND**  
**FISCAL YEARS 2019-2028**

Project/Funding Source	*		*		
	2017-18	2018-19	2019-20	2020-21	2021-22
<b>Beginning Balance</b>	\$ 4,110,337	\$ 4,516,007	\$ 3,655,294	\$ 5,531,631	\$ 5,562,390
<b>Revenues</b>					
Water Sales	\$ 6,610,847	\$ 7,341,387	\$ 7,341,387	\$ 7,690,103	\$ 7,690,103
Sanitary Sewer Charges	2,787,871	\$ 3,081,954	3,081,954	3,228,347	3,228,347
Permit Revenue	66,351	64,000	64,000	64,000	64,000
Interest Earnings	58,500	58,500	91,382	138,291	139,060
Contributions-DART	-	1,652,246	1,230,754	-	-
Intergovernmental Revenue	368,000	700,000	-	-	-
Other Revenues	139,936	132,500	107,000	107,000	107,000
<b>Total Revenues</b>	<b>\$ 10,031,505</b>	<b>\$ 13,030,587</b>	<b>\$ 11,916,477</b>	<b>\$ 11,227,740</b>	<b>\$ 11,228,509</b>
Transfers-In	322,942	342,600	350,137	357,840	365,712
<b>Total Revenues &amp; Transfers-In</b>	<b>\$ 10,354,447</b>	<b>\$ 13,373,187</b>	<b>\$ 12,266,614</b>	<b>\$ 11,585,580</b>	<b>\$ 11,594,221</b>
<b>Expenditures</b>					
Personnel Services	\$ 1,500,089	\$ 1,746,304	\$ 1,824,888	\$ 1,907,008	\$ 1,992,823
Supplies & Equipment	2,770,953	2,890,125	2,991,279	3,095,974	3,204,333
Services & Charges	1,388,171	1,473,448	1,525,019	1,578,395	1,633,639
Operating Capital	-	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 5,659,213</b>	<b>\$ 6,109,877</b>	<b>\$ 6,341,186</b>	<b>\$ 6,581,377</b>	<b>\$ 6,830,795</b>
Capital Outlay:					
Smart Water Meter Program	\$ 169,000	\$ -	\$ -	\$ -	\$ -
Wastewater Master Plan	-	105,000	-	-	-
Water & Sanitary Sewer Infrastructure Replace./Rehab.	2,064,000	2,150,048	2,198,210	2,268,553	2,341,147
Lakeside Drive Rehabilitation	300,000	4,020,000	-	-	-
Hydro-Pneumatic Water Tank	-	-	-	-	-
Water Tank Rehabilitation	-	-	-	800,000	-
<b>Total Capital Expenditures</b>	<b>\$ 2,533,000</b>	<b>\$ 6,275,048</b>	<b>\$ 2,198,210</b>	<b>\$ 3,068,553</b>	<b>\$ 2,341,147</b>
<b>Total Expenditures</b>	<b>\$ 8,192,213</b>	<b>\$ 12,384,925</b>	<b>\$ 8,539,396</b>	<b>\$ 9,649,930</b>	<b>\$ 9,171,942</b>
Transfers-Out	1,756,564	1,848,975	1,850,882	1,904,891	1,934,788
<b>Total Expenditures &amp; Transfers-Out</b>	<b>\$ 9,948,777</b>	<b>\$ 14,233,900</b>	<b>\$ 10,390,278</b>	<b>\$ 11,554,821</b>	<b>\$ 11,106,730</b>
Operating Reserve	\$ 1,736,460	\$ 1,859,421	\$ 1,917,726	\$ 1,985,086	\$ 2,054,916
Rate Stabilization Reserve	2,779,547	1,795,873	3,613,905	3,577,304	3,994,965
<b>Ending Balance</b>	<b>4,516,007</b>	<b>3,655,294</b>	<b>5,531,631</b>	<b>5,562,390</b>	<b>6,049,881</b>
Ideal Fund Balance (25% of Operating Expenses)	\$ 1,736,460	\$ 1,859,421	\$ 1,917,726	\$ 1,985,086	\$ 2,054,916
<b>Over(Under) Ideal Fund Balance</b>	<b>\$ 2,779,547</b>	<b>\$ 1,795,873</b>	<b>\$ 3,613,905</b>	<b>\$ 3,577,304</b>	<b>\$ 3,994,965</b>

\* Includes 6.75% rate adjustment for Water Sales and Sanitary Sewer Sales in FY2019, then 4.75% increase every other year thereafter.

\* \*Excludes FY 2017-18.

*	*					*	Total**
2022-23	2023-24	2024-25	2025-26	2026-27	2027-28		
\$ 6,049,881	\$ 3,185,823	\$ 3,380,876	\$ 3,714,284	\$ 3,659,584	\$ 3,733,345	\$ 4,516,007	
\$ 8,055,383	\$ 8,055,383	\$ 8,438,013	\$ 8,438,013	\$ 8,838,819	\$ 8,838,819	\$ 80,727,410	
3,381,693	3,381,693	3,542,324	3,542,324	3,710,584	3,710,584	33,889,804	
64,000	64,000	64,000	64,000	64,000	64,000	640,000	
151,247	79,646	84,522	92,857	91,490	93,334	1,020,328	
-	-	-	-	-	-	2,883,000	
-	-	-	-	-	-	700,000	
107,000	107,000	107,000	107,000	107,000	107,000	1,095,500	
<b>\$ 11,759,323</b>	<b>\$ 11,687,722</b>	<b>\$ 12,235,859</b>	<b>\$ 12,244,194</b>	<b>\$ 12,811,893</b>	<b>\$ 12,813,737</b>	<b>\$ 120,956,042</b>	
373,758	381,981	390,385	398,973	407,750	416,721	3,785,857	
<b>\$ 12,133,081</b>	<b>\$ 12,069,703</b>	<b>\$ 12,626,244</b>	<b>\$ 12,643,167</b>	<b>\$ 13,219,643</b>	<b>\$ 13,230,458</b>	<b>\$ 124,741,899</b>	
\$ 2,082,500	\$ 2,176,213	\$ 2,274,143	\$ 2,376,479	\$ 2,483,421	\$ 2,595,175	\$ 21,458,954	
3,316,485	3,432,562	3,552,702	3,677,047	3,805,744	3,938,945	33,905,196	
1,690,816	1,749,995	1,811,245	1,874,639	1,940,251	2,008,160	17,285,607	
-	-	-	-	-	-	-	
<b>\$ 7,089,801</b>	<b>\$ 7,358,770</b>	<b>\$ 7,638,090</b>	<b>\$ 7,928,165</b>	<b>\$ 8,229,416</b>	<b>\$ 8,542,280</b>	<b>\$ 72,649,757</b>	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
-	-	-	-	-	-	105,000	
2,416,064	2,493,378	2,573,166	2,655,507	2,740,483	2,828,178	24,664,734	
-	-	-	-	-	-	4,020,000	
3,500,000	-	-	-	-	-	3,500,000	
-	-	-	-	-	-	800,000	
<b>\$ 5,916,064</b>	<b>\$ 2,493,378</b>	<b>\$ 2,573,166</b>	<b>\$ 2,655,507</b>	<b>\$ 2,740,483</b>	<b>\$ 2,828,178</b>	<b>\$ 33,089,734</b>	
<b>\$ 13,005,865</b>	<b>\$ 9,852,148</b>	<b>\$ 10,211,256</b>	<b>\$ 10,583,672</b>	<b>\$ 10,969,899</b>	<b>\$ 11,370,458</b>	<b>\$ 105,739,491</b>	
1,991,275	2,022,502	2,081,579	2,114,196	2,175,983	2,210,050	20,135,120	
<b>\$ 14,997,140</b>	<b>\$ 11,874,650</b>	<b>\$ 12,292,835</b>	<b>\$ 12,697,868</b>	<b>\$ 13,145,882</b>	<b>\$ 13,580,508</b>	<b>\$ 125,874,611</b>	
\$ 2,127,305	\$ 2,202,355	\$ 2,280,164	\$ 2,360,836	\$ 2,444,482	\$ 2,531,215	\$ 2,531,215	
1,058,518	1,178,521	1,434,120	1,298,748	1,288,863	852,080	852,080	
<b>3,185,823</b>	<b>3,380,876</b>	<b>3,714,284</b>	<b>3,659,584</b>	<b>3,733,345</b>	<b>3,383,295</b>	<b>3,383,295</b>	
\$ 2,127,305	\$ 2,202,355	\$ 2,280,164	\$ 2,360,836	\$ 2,444,482	\$ 2,531,215	\$ 2,531,215	
<b>\$ 1,058,518</b>	<b>\$ 1,178,521</b>	<b>\$ 1,434,120</b>	<b>\$ 1,298,748</b>	<b>\$ 1,288,863</b>	<b>\$ 852,080</b>	<b>\$ 852,080</b>	